



General Assembly Meeting

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Amendment of the Articles of the Association - Rafael Duarte

Lisbon, Tuesday 20 March 2018



President's Report

Mohamad Mohty

Acknowledgements to the Board Members



Acknowledgements to the Staff Members



Barcelona
Paris
Leiden
London

Acknowledgements to Manuel Abecasis - our Congress President 2018





EBMT

European Society
for Blood and Marrow
Transplantation

My involvement as a President
with EBMT has been about
passion, vision, and serving

**President's Activity Report
2014-2017**

Mohamad Mohty



Treasurer's Financial Report

Jürgen Kuball

Final numbers for voting 2017

Source of income during 2017

€583,000 6% 
EBMT Members donations

€457,000 5% 
Scientific Sponsors donations

€6,527,000 70% 
Annual Meeting financial result

€1,338,000 14% 
Grants for Studies, Clinical Trials & Education

€454,000 5% 
Standards & Accreditation (JACIE)

€9,359,000 100% 
Total Income

Destination of resources during 2017

€1,869,000 23% 
Scientific Studies

€887,000 11% 
EBMT Registry

€3,721,000 47% 
Annual Meeting

€340,000 4% 
Educational Activities

€472,000 6% 
Standards & Accreditation (JACIE)

€7,289,000 92% 
EBMT Total Mission Cost

€673,000 8% 
Management & Administration

€7,962,000 100% 
Total Expenses



<https://www.charitywatch.org/charitywatch-criteria-methodology>



Program %	Cost to Raise \$100	Efficiency Rating
90-100%	\$0 - 4	A+
80 - 89%	\$5 - 11	A
75 - 79%	\$12 - 15	A-
72 - 74%	\$16 - 19	B+
68 - 71%	\$20 - 26	B
65 - 67%	\$27 - 30	B-
61 - 64%	\$31 - 33	C+
56 - 60%	\$34 - 37	C
50 - 55%	\$38 - 40	C-
36 - 49%	\$41 - 59	D
0 - 35%	\$60 - 100	F

2017



A range = Excellent 2016

B range = Good

C range = Satisfactory / Average

D = Unsatisfactory / Poor

F = Failing

? = Insufficient Information

American Red Cross A-
Cancer Research Institute A
City of hope A-

Financial outcome	2017	
	EUR	%
Total Income	9.359.000	100%
Total Costs	7.962.000	85%
Gross Result	1.397.000	15%



Financial conclusion

- The very positive financial development of the organization during the last years allowed EBMT to further building on strategic goals.
- A total of € 500K will be earmarked in line with the board decisions for structural innovation (€ 300K) and registry implementation (€ 200K).
- The residual budget of € 897K will be returned to our reserves and therefore be used to further secure our key staff positions and main strategic projects in case of any unforeseen financial serious adverse event.



EBMT has closed for a fourth consecutive year with a positive result (1)

- Optimizing processes within the organization such educational event organization and clinical trial and non-interventional study activities.
- Joint efforts of the working parties to maximize the outcome with existing recourses.
- Conservative but also pro-active budgeting of all potential risks, opportunities, and upcoming activities.
- Accepting only very low financial risks in portfolio managements and consequently very modest return rates



EBMT has closed for a forth consecutive year with a positive result (2)

- Creating with the EBMT board “closed business cases” for all new activities like the upcoming benchmarking initiative for JACIE-accredited centers and novel study proposals.
- Increased income from the Annual Meeting as consequence of more efficient processes due to the “in-housing” of many activities and optimizing sponsorship structures.
- Improved capacity of the organization to be in full control of new activities and follow up on ongoing activities.



A new plateau of our yearly income has been reached and consolidated

- The financial reorganization and professionalization of the Society during the last three years allowed a substantial increase in the current and expected future annual income of the society (approximately 1.2 Mio Euros per year when compare to budgets before 2014).
- However, we assume also that without new pillars of income a plateau has been reached for our annual income, which needs to be taken into consideration for all novel ideas and initiatives.



Spending our money on our missions

- **Project 2020** is a priority list of strategic activities, which has been endorsed by the board during the last years. All new incomes have been mainly used to support these strategic choices. Choices include but are not limited to:



1.) Our new EBMT registry

- **Our aim is to have a functional and professional Registry ready to go live by May 2019.** Training for all EBMT centres is planned for the 3rd quarter of 2018. The new state-of-the-art IT system with our partner Elsevier/Macro will allow strengthening data quality procedures and full documentation of the registry processes.
- Considering the major resources needed to support and update existing registries also after implementation, the board decided **to earmark 200K per year even far beyond 2020** for keeping the new registry also during the next decade competitive and innovative.



2.) Increase of staff in all our offices to support other strategic decisions

- EBMT has opened 10 new positions in key strategic areas.
 - realizing the registry upgrade
 - implementing a data safety officer in order to stay connected with all new European laws for data protection.
 - We empowered our statistical expertise needed for the **new EBMT-initiated benchmarking system** and other scientific activities.
 - We also consolidated staff needed for our congress organizations from small meetings over the midsize event to the annual meeting.
 - In addition, we further professionalized our financial office

3.) Investing in “structural innovation”

- From 2016 on the board has decided to yearly earmark 300K from the yearly results for the continuous development of novel ideas.
- For the time being this earmarked money was and will be used to mainly support the registry update in terms of IT and implementation among all members.
- Once the implementation of the registry is complete, the “structural innovation budget” will be used to facilitate the early phase of novel projects until these projects will be able to maintain themselves such as unique educational tools and the new cellular therapy registry.



4.) Stay connected with EBMT

- During 2017 EBMT invested in improving the appearance in the World Wide Web and the new VOD App. These two projects will be launched during the Annual Meeting in Lisbon 2018. We hope that you will like it and please feel free to send us further suggestions for improvement.

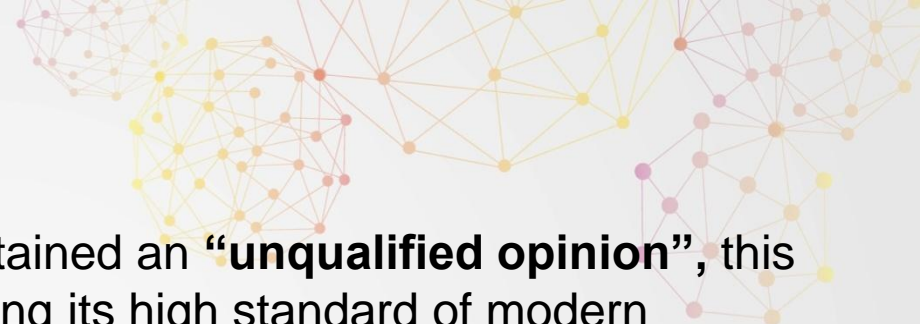


5.) Strengthen EBMT interaction with the European Commission

- The board decided to also strengthen our interaction with the European commission to create “a voice” within Europe for professionals, which is key in the guidance to harmonization and well-balanced new legislation for e.g. cellular therapies as well as the potential role of our new cellular therapy registry for novel living drugs like CAR-T.
- The board created therefore the new **legal and regulatory affairs committee (LRAC)**. To professionalize this process the board decided to financially support interactions with all stakeholders such as the EMA as well as pharmaceutical companies through a new staff position.

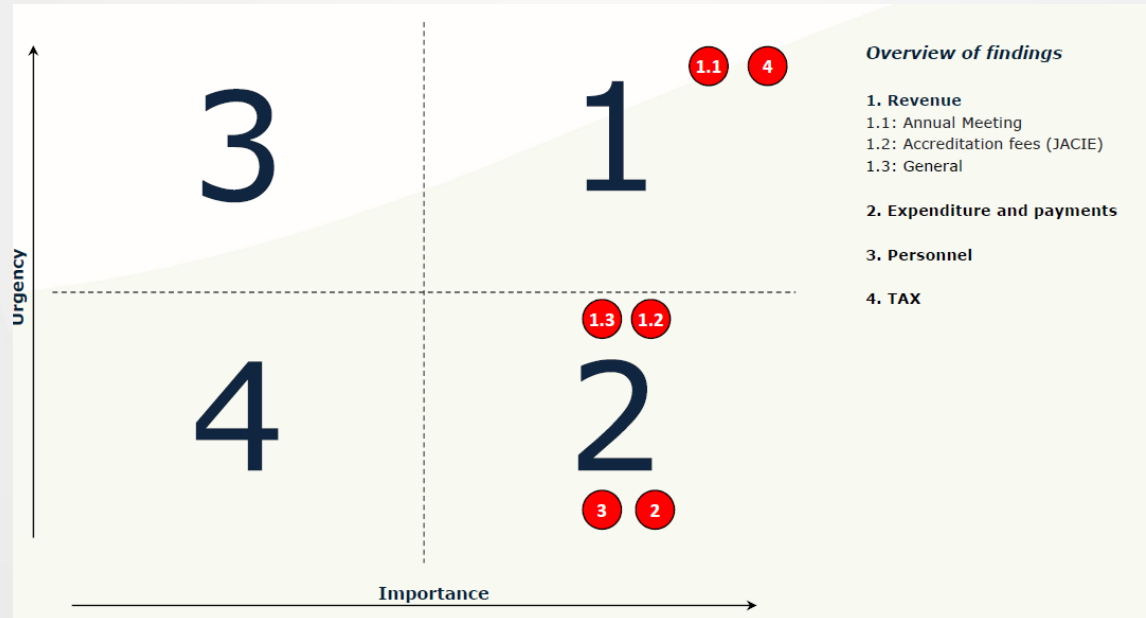


Auditing process



- For the third consecutive time, EBMT obtained an **“unqualified opinion”**, this demonstrates that the EBMT is maintaining its high standard of modern management, improving its financial stability and provides assurance that money is spent and allocated according to our mission.
- **Change of auditors to further improve our processes**
- EBMT has the policy to reevaluate every 3 years the relationship with their main suppliers including our auditors. After very positive years with EY, EBMT decided after an open selection procedure to start working with “Baker Tilly Berk” with the objective to bring “new eyes” in our accounts and further improve our processes. “Baker Tilly Berk” ranks among the top 10 audit firms worldwide and we are looking forward to a fruitful collaboration.

- The auditors allocated the four most important areas EBMT need to focus on and what should be considered as urgent.





Improvements to be done in 2018

- The Annual Meeting has become a part of our own activities commencing from 2017. Collaboration with the Congress Organizer and the way we control became more important than previous years.
- Tax Control, an on-going topic, and challenging the activities for possible taxability has started in 2018.

Financial team EBMT offices



Bas Natkiel
Liesbeth Hoekstra
Andreu Gusi

THANK YOU

Financial committee members until 2018



Jan Cornelissen



Charles Craddock

THANK YOU SO MUCH
For your careful stewardship
during the last years

Financial team EBMT offices



Bas Natkiel
Liesbeth Hoekstra
Andreu Gusi

THANK YOU

Financial committee members from 2019 and update ToR 4 year mandate



Harry Schouten



Alejandro Madrigal

The end





Secretary's Report

Rafael Duarte



Membership Overview

Global Figures

- The EBMT has a total of **4.687 Members** (Centres & Individuals) with the following split per role

Role	Number
Physician	2.749
Nurse	789
Data Manager	613
Quality Manager	243
Lab technician	143
Other	150
TOTAL	4.687

CENTRES Membership Overview

Global figures

	GAM 2018	vs. GAM 2017
Number of EBMT Centres	568	558
<i>Of which PROVISIONAL centres</i>	22	14
<i>Of which FULL centres reporting</i>	490	505
<i>Of which ASSOCIATE centres</i>	56	39



CENTRES Membership Overview

Per country

- The **568** EBMT centres are located in **56 different countries**
- The top **10** split of Centres represents **421** Centres (74% of total) and the split per countries is the following:

	Country	Numbers of centres GAM 2018	Numbers of centres GAM 2017
Nº1	Germany	85	84
2	Italy	84	83
3	U.K.	54	52
4	France	50	52
5	Spain	45	48
6	Turkey	39	34
7	Poland	20	19
8	Belgium	17	19
9	The Netherlands	15	16
10	Switzerland	12	12

New EBMT Members

- The following **22** Member Centres have been granted **provisional membership** and await your approval.

CIC	Institution	City	Country
143	Klinikum Stuttgart	Stuttgart	Germany
159	King Fahad Medical City	Riyadh	Saudi Arabia
180	Reims-Murr-Klinikum	Winnenden	Germany
322	University Hospital Coventry & Warwickshire	Coventry	U.K.
448	Özel Medical Park Bahçelievler Hospital	Istanbul	Turkey
461	Hôpital Saint-Louis, APHP, Université Paris-Diderot	Paris	France
462	Balcali Hospital, Çukurova University	Adana	Turkey
463	University Hospital Giessen	Giessen	Germany
708	Taunton & Somerset NHS Foundation Trust	Taunton	U.K.
856	Children's Medical Centre, Tehran University	Teheran	Iran
882	University Medical Centre Hamburg-Eppendorf	Hamburg	Germany
883	Red Cross Hospital Munich	Munich	Germany
884	Regional Children's Hospital #1	Ekaterinburg	Russia

- **Provisional members** that await your approval.

CIC	Institution	City	Country
914	Antalya Education and Research Hospital	Antalya	Turkey
922	Clínica Somer	Rionegro	Colombia
936	Brüderkrankenhaus St. Josef Paderborn	Paderborn	Germany
937	Metaxa Cancer Hospital	Piraeus	Greece
938	Rotherham NHS Foundation Trust	Rotherham	U.K.
942	Hospital of Lithuanian University of Health Sciences Kauno Klinikos	Kaunas	Lithuania
943	Koç University Hospital	Istanbul	Turkey
981	King Faisal Specialist Hospital and Research Centre	Riyadh	Saudi Arabia
982	Azienda Sanitaria Universitaria Integrata di Trieste	Trieste	Italy



CENTRES Membership Overview

Centres Membership Status Changes

The following number of member centres have had their membership status changed due to data reporting:

- **Full to Associate: 17**

17 Centres have stopped reporting and have been moved from Full Members to ASSOCIATE

- **Associate to Full: 7**

7 centres have resumed reporting and have been moved from Associate to FULL



INDIVIDUAL Membership Overview

Main figures

	GAM 2018	vs. GAM 2017
Individual Membership	117	108
<i>Of which PROVISIONAL</i>	25	12
<i>Physicians</i>	81	74
<i>Nurses</i>	36	33
Honorary Members	34	34



INDIVIDUAL Membership Overview

New EBMT Individual Members

- The following 25 Individuals have been granted provisional membership and await your approval.

Surname	Name	Role	Country
Ahmad Samer	Al-Homsi	Physician	USA
Lystysia	Oleksandr	Physician	Ukraine
Murthy	Hemant	Physician	USA
Avraham	Nurit	Nurse	Israel
Molavi	Mohammad Ali	Physician	Iran
Genadieva Stravrik	Sonja	Physician	Macedonia
Oliveira	Catia	Nurse	U.K.
Al Malki	Monzr	Physician	USA
Siddique	Sulaman	Nurse	U.K.
Kortüm	Martin	Physician	Germany

INDIVIDUAL Membership Overview

New EBMT Individual Members

- Provisional members that await your approval.

Surname	Name	Role	Country
Howard	Hannah	Nurse	U.K.
Stewart	Órla	Nurse	U.K.
Vandueren	Lucia	Nurse	Belgium
Brune	Mats	Physician	Sweden
Benson-Quarm	Nana	Nurse	U.K.
Atanackovic	Djordje	Physician	USA
Pukhashvili	Nino	Physician	Georgia
Van Effrink	Helene	Nurse	The Netherlands
Amin Muhammad	Seren	Nurse	Pakistan
Venniyil Radhakrishnan	Sabarinath	Physician	USA
Liu	Daihong	Physician	China
Mekelenkamp	Hilda	Nurse	The Netherlands
Bijkerk	Jacobine	Nurse	The Netherlands
Klaasse	Constance	Nurse	The Netherlands
Hale	Gregory	Physician	USA



EBMT Strategic Plan 2018-2020

Nicolaus Kröger

EBMT members-more than 5,000 physicians, nurses, scientists and other healthcare professionals-participate in a unique collaborative network of peers involved in haematopoietic stem cell transplantation (HSCT) and cellular / gene therapy research. Membership encompasses more than 600 centres, from over 60 countries, that perform or are involved in HSCT.

The EBMT holds a central role in performing co-operative studies and disseminating state-of-the-art knowledge: the aim is to increase survival rates and enhance the quality of life of patients with life-threatening blood cancers and diseases.

Continuity is essential for success in any organization and during my presidency I promise to build on recent progress by working tirelessly to further develop and consolidate the work streams I have previously led or contributed to including the 3 pillars EBMT is built on:

SCIENCE

EDUCATION

PATIENT CARE

SCIENCE

- **To provide the EBMT centers and other collaborating international HSC transplant and cell therapy communities with a user-friendly, comprehensive, flexible and adaptive system of data collection and retrieval in order to facilitate all EBMT missions such as research, education, quality management and treatment quality in order to improve patient's outcome and provide access to results of current and future cellular / gene therapies**
- **Implementation of a Cell Therapy Registry and increase focus on cellular therapies**
- **EBMT is committed to support and increase the number of Post Authorization Marketing Studies (PASS) and Non-Interventional (NIS) Studies**

SCIENCE

- **EBMT wants to promote academic studies: e.g. refocussing of Working Party priorities is required to prioritize prospective collection of high quality genomics and clinical data sets on well characterized prospective cohorts receiving defined interventions (non-interventional) with selected high quality clinical teams (“centers of excellence”)**
- **Improving quality standards including monitoring and advising on the performance of the Quality Assurance Management System (QAMS), producing data and reporting on performance, measuring against set standards and assuring EBMT follows EU regulations within the different EBMT locations**

EDUCATION

Increasing personal qualification of physicians, nurses, data managers and health care providers, who are involved in stem cell transplantation, by providing structured web-based and printed educational tools, curricula and ultimately also personal certifications:

- **E-learning platform for physicians, data managers, nurses and Quality Managers**
- **Revised and updated EBMT textbook printed and as e-book**
- **Curriculum for stem cell transplantation and cellular/ gene therapies**
- **EBMT exam and certification for physicians, data managers, nurses and quality managers**

EDUCATION

To educate the next “Leadership Generation” for stem cell transplantation by developing training and fellowships program for young physicians

- **attract young physicians and researchers to our annual meeting by including dedicated sessions**
- **exchange or visiting programs of young physician to larger centers**
- **EBMT research grants**

EDUCATION

Scientific Exchange

To organize smaller (midsize) scientific meetings/ workshops in collaboration with other organisations (e.g ASBMT or APBMT) with specific topics (e.g “EBMT GvHD summit”, .. “EBMT Cell / Gene therapy summit” ... “Relapse Workshop” etc)

- **Update or new EBMT guidelines for transplant related issues (GvHD, long-term follow up etc.) based on accepted scientific methodology (e.g Delphi-approach)**

EDUCATION

In-house the Annual Meeting and WP events

- **enhance the development of the concept and program**
- **retain the value of the know-how within EBMT instead of outsourcing it**
- **be financially more efficient as having control of all resources**

Consolidate the Education & Events Unit as event organizing agency

- **Gradually gain more responsibilities among E+E coordinators that will work in a cross-way providing support to several events**
- **Pursue the aim of being fully operational by 2020**

PATIENT CARE

- **Increase focus on patient and family orientation by supporting national patient advocacy groups**
 - **providing a pan-European platform for patient advocacy groups including a patient dedicated link on EBMT website**
 - **increase attractiveness of the patient and family day at the annual meeting (online webcast, translation etc.)**
- **Maintain momentum in Europe by increasing the number of JACIE Accreditation of Centers in Europe and implement the stepped process for centers in LMICs (low and middle-income countries)**

PATIENT CARE

- **Increasing visibility especially on the public policy forum to influence decision making at EU level for improving regulatory hurdles and for getting access to live saving transplant procedure across Europe in the interest of our patients.**
 - **Increase professional activity regarding EU-funding with respect to proposal for grants, application for educational activities, scientific projects, bio banking, clinical trials etc.) by implementing a “scientific director” at EBMT**

SUPPORT

- **Align all our communication tools in order to:**
 - **Connecting with members (science; education)**
 - **Raising service awareness; exploiting the Registry potential (enhance the scientific outputs and patient care – nursing, JACIE),**
 - **Generating revenues (new membership, sponsorship, clinical trials),**
 - **Elevating EBMT “brand” (position the EBMT as one of the leading scientific and medical Society in the field of HSCT and Cellular / Gene Therapy through the provision of resources; etc.**

SUPPORT

- **Improve Financial, Tax and Administrative Process**
- **Provide EBMT with an integrated IT System Plan**
- **Increase our Membership Data Base by reinforcing the Membership benefits in Europe and adapting EBMT Policies to the LMICs.**
- **Enlarge Sponsors support and reach the Cell Therapy sponsors by developing new partnership strategies**



Election results

Rafael Duarte

**Acute Leukaemia
Working Party**



**Mohamad
Mohty**
France



**Alessandro
Rambaldi**
Italy

**Chronic
Malignancies
Working Party**



Marie Robin
France



**Ibrahim
Yakoub-Agha**
France



**Stefan
Schöland**
Germany

**Cellular Therapy &
Immunobiology
Working Party**



**Christian
Chabannon**
France

Total eligible voters: 488	Votes	Percentage
Mohamad Mohty	172	65%
Alessandro Rambaldi	83	32%
<i>Abstain</i>	8	3%

Chronic Malignancies Working Party Chair

Total eligible voters: 488	Votes	Percentage
Marie Robin	80	30%
Ibrahim Yakoub-Agha	97	37%
Stefan Schöland	67	25%
<i>Abstain</i>	19	7%

Cellular Therapy and Immunobiology Working Party Chair

Total eligible voters: 488	Votes	Percentage
Christian Chabannon	237	90%
<i>Abstain</i>	26	10%



President's Activity Report

Total eligible voters: 488	Votes	Percentage
Yes (Approved)	232	89%
No (Not Approved)	8	3%
<i>Abstain</i>	20	8%



Treasurer's Financial Report

Total eligible voters: 488	Votes	Percentage
Yes (Approved)	224	85%
No (Not Approved)	1	0%
<i>Abstain</i>	38	14%



Secretary's Report

Total eligible voters: 488	Votes	Percentage
Yes (Approved)	233	89%
No (Not Approved)	1	0%
<i>Abstain</i>	29	11%



EBMT Strategic Plan 2018-2020

Total eligible voters: 488	Votes	Percentage
Yes (Approved)	231	88%
No (Not Approved)	3	1%
<i>Abstain</i>	29	11%



Outgoing Board Members

Mohamad Mohty



Mohamad Mohty
President (2014-2018)



Arnon Nagler
ALWP Chair (2014-2018)



Nicolaus Kröger
CMWP Chair (2012-2018)



Chiara Bonini
CTIWP Chair (2014-2018)



Amendment of Bylaws Approval by the General Assembly

Rafael Duarte



AMENDMENT TO BYLAWS & ARTICLES OF THE ASSOCIATION

Following recent legal analysis it has been brought to EBMT's attention that currently the Bylaws and the Articles of the Association are not fully aligned with certain established practices of the association.

Therefore the EBMT board proposes to the General Assembly to amend the Bylaws and Articles of Association.



PROPOSED AMENDEMENT TO THE BYLAWS

The EBMT board proposes to the General Assembly to amend the Bylaws to reflect the below decision approved by the General Assembly in 2012:

The election term of the Working Party Chairs should follow that of the EXCOM members, as was - in the recollection of the board.

The board asks the General Assembly to approve the amendment of the Bylaws of the association in accordance with the by-laws by changing paragraph 9 and adding that Working Party Chairs are elected “without being eligible for re-election”.



Amendment of the Articles of the Association Approval by the General Assembly

Rafael Duarte



PROPOSED AMENDMENT TO THE ARTICLES OF THE ASSOCIATION

The EBMT board proposes to the General Assembly the amendment of the Articles of Association to reflect the below:

The election term of the board members should be the same as written in the Bylaws and decided by the General Assembly in 2012.

Digital voting is introduced for all issues, to enhance the possibility for members to participate in decision making of the General Assembly. It is a requirement under Dutch law to include this in the Articles of Association when digital voting is desired on all issues. To avoid any doubts, the digital voting for board positions is already in the Articles of Association, the proposed change is to allow digital voting on all other issues too.



PROPOSED AMENDMENT TO THE ARTICLES OF THE ASSOCIATION

The board asks the General Assembly to approve the amendment of the Articles of Association of the EBMT Association in accordance with the current Articles of the Association and appoint each of the directors, as well as each candidate civil-law notary, notarial employee and secretary, employed at the offices of TeekensKarstens Notarissen, to sign the notarial deed of amendment to the articles of association in connection with the amendment of the articles of association.



Thank you!